







Annual Compendium

2014







A YEAR IN REVIEW

Dear Reader.

The Mediterranean Digest has served as a record of the speeches, conferences, articles, meetings, news and events that have defined the Mediterranean Basin Initiative since the Center for Transatlantic Relations SAIS inaugurated the project in 2012.

The past year saw conferences on three continents, the launch of the Initiative's first printed publication – *A New Paradigm: Perspectives on the Changing Mediterranean*, visits by dignitaries and policymakers from across the region to Washington, and deeper and more expansive political, social, and economic cooperation among the United States and the countries of the broader Mediterranean. This Annual Compendium highlights the major milestones in the Mediterranean Basin in 2014.

Through a year of pivotal changes in the region, the goal of the Initiative — to contribute to the improvement of economic, social, and political cooperation among the United States, the European Union, and the countries of Southeast Europe and North Africa — has remained constant. We will continue to offer a forum to bring together thought leaders, activists, and policy actors from both sides of the Atlantic and the Mediterranean to consider the challenges and opportunities facing the Mediterranean Basin.

Enjoy this retrospective, and we invite you to continue to follow the Initiative at http://www.abf.ba/medbasin/.

Dr. Sasha Toperich

Senior Fellow and Coordinator

Mediterranean Basin Initiative

Center for Transatlantic Relations SAIS

Andy Mullins

Resident Fellow and Project Manager

Mediterranean Basin Initiative

Center for Transatlantic Relations SAIS





MEDIA COVERAGE



"Mediterranean Leadership Award for Hisarciklioğlu," TOBB (Turkey)



"Annual Transatlantic Economic Forum on Mediterranean Basin takes place at SAIS in Washington," L'Economiste Maghrebin (Tunisia)



"'A New Paradigm: Perspectives on the Changing Mediterranean' presented in London," Oslobođenje (BiH)



"What Mustapha Ben Jaafer said in his lecture at John Hopkins University," Tuniscope (Tunisia)

All media coverage available at http://abf.ba/medbasin/en/press



MEDIA COVERAGE



Coverage of the Second Annual Transatlantic Economic Forum in Kapital (Macedonia).



"Opening new doors of cooperation for Energoinvest with Algeria and America," Klix.ba (BiH)



"Morocco participates in opening of conference in Sarajevo," Tout sur le Maroc (Morocco)



"Prominent Libyan businessmen seek to eypand investment in Libya through participation in forum," Libya Herald (Libya)

All media coverage available at http://abf.ba/medbasin/en/press



MBLIN THE HUFFINGTON POST



"The Libyan people deserve better, and urgently need concrete steps that will have popular endorsement and the patronage of the UN in order to break the zero-sum politics of factions fighting for national resources. … The Libyan people have been incredibly patient since Revolution of February 17 2011, but let's not test this patience to its breaking point."

The Libyan Revolution's Hard Reset: A UN Solution to Unblock the Libyan Stalemate



"Citizens have become increasingly vital players in the Mediterranean. … The negative aspects of the [Islamic State of Iraq and Levant] are a vicious cycle: religious radicalism... feeds the European ultranationalists with antiimmigration and anti-Muslim agendas. The percived negative images of Muslims leads to alienation of Muslims in European societies... It is a challenge to the future unity and political existence (and peaceful coexistence) of Mare Nostrum"

ISIL Foreign Jihadist Recruitments' Impacts on Mare Nostrum



"The leaders and proponents of these terrorist actions against life and property and the democratic process in Libya must be apprehended, their overseas assets confiscated. Only with such firm and bold action will these groups and those like them throughout the Middle East learn the limits of their illegal, immoral actions. Only then will they get the message that terror will not be tolerated, and Libya will be able to move forward."

Libya: Tougher UN Sanctions a Welcome Move, Yet More to Be Done to Curb Muslim Brotherhood



MEDITERRANEAN DEVELOPMENT INITIATIVE — WELCOMING NEW MEMBERS OF THE BUSINESS ADVISORY BOARD

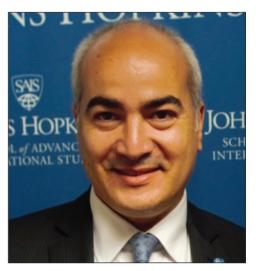
As part of our Center's ongoing work in the Mediterranean Basin, we are pleased to announce that with our partners in Tunis, we have launched the Mediterranean Development Initiative (MDI) to provide a permanent footing in the region and coordinate projects both locally and in the transatlantic sphere.



The Mediterranean Development Initiative is a not-for-profit organization headquartered in Tunisia with a mission to increase prosperity and opportunities for the people of the Mediterranean region by contributing to its economic and social development through innovative and sustainable projects.

The primary goal of the MDI is to work toward the continued economic growth and competitiveness of the Mediterranean region, while focusing its activities on North African countries (Algeria, Egypt, Libya, Mauritania, Morocco, and Tunisia).

The MDI accomplishes its mission by working closely with local, regional and international stakeholders in order to establish a platform for dialogue, devise diagnostics, find innovative solutions and help implement them. In doing so, MDI relies on participative democracy to identify relevant actors and to assess pertinent needs.



Ghazi Ben Ahmed

In addition, the MDI works to enhance sub-regional collaboration within the Mediterranean (especially between Maghreb and Southeast European countries) as well as to foster trilateral cooperation between the Mediterranean region, the European Union and the U.S

We are pleased to announce the appointment of Ghazi Ben Ahmed as the Director of MDI's Executive Board, and Leila Belkhiria Jaber (Vice-President of the National Chamber Women Entrepreneurs in Tunisia – CNFCE),

Amel Bouchamaoui Hammami (President, Amcham Tunisia & PNB-Tunisia), Slim Othmani (CEO, NCA-Rouiba, Algeria) and Abdelmonem Alyaser (Member of the General National Congress, Chairman of the National Security Committee, Entrepreneur, Libya) as new Members of the Business Advisory Board.

2014

EVENTS

A FRESH PERSPECTIVE ON THE WESTERN BALKANS

On January 31st, 2014 as a part of the Mediterranean Basin Initiative, the Center for Transatlantic Relations SAIS hosted a panel discussion titled "A Fresh Perspective on the Western Balkans" with Jonathan Moore, Director of the Office of South Central European Affairs at the U.S. Department of State, and Edward Joseph, Senior Fellow at the Center for Transatlantic Relations.

The panelists provided an analysis of current developments in the Western Balkan region, while emphasizing improvements and key problems, and offering different suggestions of what might be done.

In addition, Edward Joseph provided an overview of lessons learned, including the fact that solutions for problems in the region rarely come organically, but rather with an outside intervention provoked by crisis. In lines with that lesson, he suggested a solution for the Bosnian and Herzegovinian case through Euro-Atlantic involvement and cooperation what provoked fruitful discussion.

Issues in Macedonia and Kosovo were highlighted in the discussion as well, while Croatia was recognized as a singular success story in the region, but still in need of many reforms.

Sasha Toperich, CTR Senior Fellow, moderated the discussion.

"We have to come up with a unique approach for Bosnia and Herzegovina – one that addresses the fact that it is singularly incapable of meeting minimal (EU) requirements. My suggestion is dual integration. (...) Offer Bosnians unique status as a special candidate country and make it real - not far off, (...) but in addition to external requirements include constitutional reforms as a part of the package. Do it in the transatlantic fashion of cooperation." - Edward Joseph, Senior Fellow, CTR-SAIS



Edward Joseph, Jonathan Moore and Sasha Toperich



Edward Joseph, CTR Senior Fellow



Moore and Toperich



CTR Panel Discussion



A FRESH PERSPECTIVE ON THE MAGHREB

On Friday, February 21st, the Center for Transatlantic Relations SAIS hosted a discussion on the countries of the Maghreb in 2014.

In a lively discussion, the panel of Andrew MacDonald, Deputy Director of the Office of Maghreb Affairs at the U.S. Department of State, SAIS Professor and CTR Senior Fellow Daniel Serwer, and CTR Senior Fellow Sasha Toperich stressed the importance of regional cooperation in all spheres, but especially people-to-people dialogue to address the region's challenges.

There was general agreement that the countries of the Maghreb would benefit from increased exposure in the U.S., to encourage this dialogue and expand business and educational exchange opportunities.

Dr. Serwer noted that it is difficult to craft policies for a region in which context is so specific to each country, evidenced by the fact that the countries of the Maghreb have faced similar problems but responded to them differently.

There was consensus that the security situation is a paramount concern for Libya and its neighbors, hindering the ability of the Libyan government to respond to the needs of its people and exacerbating political tensions in the country. The participants congratulated Tunisia on its achievement in reaching agreement on a new constitution through a national dialogue.

The Mediterranean Basin Initiative will continue to offer a platform for government ministers, business leaders, and civil society organizations from the Maghreb to highlight their work in Washington, Dr. Toperich said.



Toperich, MacDonald, Serwer





Serwer

MacDonald



MacDonald and guests



Serwer Ambassador Chelaifa



"A NEW PARADIGM:

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PERSPECTIVES ON THE CHANGING MEDITERRANEAN"

The Mediterranean Basin Initiative at the Center for Transatlantic Relations SAIS is pleased to announce the upcoming release of an edited volume titled A New Paradigm: Perspectives on the Changing Mediterranean. The book, edited by Dr. Sasha Toperich and Andy Mullins, builds on the proceedings of the Mediterranean Women in Leadership and Civil Society Conference, held at the Parliament of Bosnia and Herzegovina in Sarajevo November 8-12, 2013.

Contributing authors - among them academics, civil society activists, business and practitioners leaders. both unique and common challenges facing the democratizing countries the Mediterranean Basin. Human conventional security, economic and development entrepreneurship, and migration and women's empowerment are considered in cases ranging from the Maghreb to the Levant and Southeast Europe.

Timed to coincide with upcoming Initiative events in Washington and the broader Mediterranean, the book will be available in the late spring. Be sure to connect with us at http://www.abf.ba/medbasin for the most up-to-date information on launch events at the Center for Transatlantic Relations SAIS and the British Parliament later this year.





THE DEMOCRATIC TRANSITION IN TUNISIA: MOVING FORWARD

The Honorable Mustapha Ben Jaafar, President of the National Constituent Assembly of Tunisia, delivered an address at SAIS's Kenney Auditorium on Monday, May 5th.

Speaking on Tunisia's democratic transition, with the adoption of a constitution in January as the major milestone to date, Speaker Ben Jaafar discussed the path ahead for his country and expectations for the upcoming elections. He praised civil society organizations for their role in the transition, especially for their contributions to the constitution-drafting process.

"Compromise between parties that do not necessarily share the same vision of society, as we have had in Tunisia, stands as a model for the country and for the region," Ben Jaafar said, He also praised young Tunisians for their ambition and enthusiasm in realizing a democratic future for the country.

Sasha Toperich, Senior Fellow at CTR-SAIS, moderated the discussion.



Sasha Toperich introduces Mustapha Ben Jaafar at the Kenney Auditorium in Washington, May 5, 2014.



Mustapha Ben Jaafar, President of the National Constituent Assembly of Tunisia.

TUNISIA'S PARLIAMENT HONORS CENTER FOR TRANSATLANTIC RELATIONS

Speaker Ben Jaafar presented the Center for Transatlantic Relations SAIS, Ghazi Ben Ahmed, Executive Director of the Mediterranean Development Initiative, and Andy Mullins, Visiting Scholar at the Center for Transatlantic Relations SAIS, with a signed copy of Tunisia's new constitution in recognition of their successful Mediterranean Basin Initiative.



ENHANCING U.S.-BOSNIAN-HERZEGOVINIAN FCONOMIC COOPERATION

The Honorable Erdal Trhulj, Minister of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina, visited Capitol Hill April 4-5, 2014. He held meetings with Eliot Engel (D-NY), Ranking Member on the House Foreign Affairs Committee, Adam Kinzinger (R-IL) of the House Energy and Commerce Committee, and Robert Aderholt (R-AL) of the House Committee on Appropriations.

Members lent their support to the idea of teaming up Bosnia's Energoinvest with U.S. companies in third markets. "Energoinvest has projects in Algeria, Libya, Ethiopia, the Democratic Republic of the Congo, and Albania, just to name a few in closer proximity to Bosnia and Herzegovina. We have offices in most of these countries and are ready to join with U.S. midsized companies," said Enes Cengic, general manager of Energoinvest.

In his meetings with Members of Congress and senior officials at the Department of Commerce, Minister Trhulj received full support for fostering cooperation with U.S. companies in the energy and military manufacturing sectors.



Enes Cengic (I) and Minister Erdal Trhulj (r) with Congressman Adam Kinzinger (R-IL, c).



Enes Cengic (I) and Minister Erdal Trhulj (c) with Congressman Eliot Engel (D-NY, r).

CENGIC RECEIVES MEDITERRANEAN LEADERSHIP AWARD

On April 3, 2014, Daniel Hamilton, Executive Director of the Center for Transatlantic Relations, presented Enes Cengic with the Mediterranean Leadership Award for his contributions to economic growth in Bosnia and Herzegovina and across the Mediterranean.

Mr. Cengic's company Energoinvest is recognized as a leader in fostering regional economic cooperation in Southeast Europe for entry into third markets globally, working in the Middle East and North Africa and elsewhere.





NEW APPOINTMENTS TO BUSINESS ADVISORY BOARD

The Business Advisory Board of the Mediterranean Development Initiative welcomes the following distinguished business leaders of the Maghreb as new members (L-R): Abdelmadjid Fechkeur (CEO, RedMed Group), Adel Awni Dajani (Aman Bank, Libya), Dr. Abdelkarem Milad Mgeg (Head of Strategic and Energy Project Investment at the Privatization and Investment Authority, Libya), Samy Boukaila (President, BKL Industries spa, Algeria), and Dr. Fathi Nuah (Diplomat and Business Consultant, Libya).







(I-r) Samy Boukaila, Abdelmadjid Fechkeur, and Dr. Fathi Nuah, new members of the Business Advisory Board of the Mediterranean Development Initiative—Tunisia.

PARTNERSHIP WITH DAR EL DHEKRA, TUNISIA

We are pleased to announce the Mediterranean Development Initiative's new partnership with Dar El Dhekra. Dar El Dhekra (Remembrance House) was formed on February 28, 2011 as the first official Jewish-Tunisian organization in Tunisia. Shortly after its creation, the association published the first book related to Jewish memory in Tunisia, organized several conferences and exhibitions as well as national Jewish-Tunisian heritage days.

Led by its President Jacob Lellouche and Coordinator Angela Kondouli, Dar El Dhekra organizes conferences and seminars on fields such as kosher food, Maghreb music, the Righteous of the Maghreb, art exhibitions, the edition of a second work (slices of life and French toast) ... and the revival of Jewish-Tunisian arts and crafts (including artisan training).







Handpainted mezuzot and painted tile khomsa, examples of Jewish-Tunisian handicrafts.

HONORING VISION AND LEADERSHIP IN THE MEDITERRANEAN

The Center for Transatlantic Relations SAIS recognizes Senator Jim Inhofe (R-OK) for his tireless efforts to promote friendship between and among the countries of North Africa and the United States with the Mediterranean Leadership Award.

Senator Inhofe is widely regarded as a leading expert on Africa within the United States Senate and demonstrates America's commitment to a stronger relationship with the Maghreb region.

The Mediterranean Leadership Award is given annually to a few individuals from the United States, Southeast Europe, and North Africa who demonstrate exceptional vision in the fields of politics, the economy, civil society and women's empowerment in the Mediterranean.

In 2013, the awardees were Senator Jeanne Shaheen (D-NH), Congressman



Senator Jim Inhofe (R-OK), member of the 2014 class of Mediterranean Leadership Award honorees.

Robert Aderholt (R-AL), Muhamed Al-Mugariaf (then-President of the General National Congress of Libya), and M. Rifat Hisarcıklıoğlu (President of the Union of Chambers and Commodity Exchanges of Turkey [TOBB]).

PRAGMATIC APPROACHES TO NORTH AFRICA

Writing in the Huffington Post, Sasha Toperich and coauthors Ghazi Ben Ahmed and Adel Awni Dajani argue for an enhanced role for the United Nations in Libya's transition in their April 14 article "The Libyan Revolution's Hard Reset: A UN Solution to Unblock the Libyan Stalemate."

Toperich, Ben Ahmed and Dajani write that Libya's politicians "have talked the talk but not walked the walk, and the country is on the edge of a precipice. ...A neutral and trusted multilateral brokerage is needed to tackle the short-term challenges of managing the political transition, normalizing the security situation, and addressing severe institutional capacity constraints."



Also in the Huffington Post, Toperich, Ben Ahmed, and Andy Mullins caution Tunisia against political exclusion laws in the runup to the election, noting the consequences of such legislation seen in Iraq and Libya, in "Political Inclusiveness: The Key Word for Arab Spring Nations."

These articles and more are available at the CTR website: http://transatlantic.sais-ihu.edu.

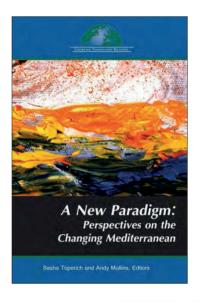


PUBLICATION LAUNCH IN LONDON - MAY 20, 2014

The Mediterranean Basin Initiative at the Center for Transatlantic Relations SAIS, in partnership with the Henry Jackson Society, is pleased to launch the new publication A New Paradigm: Perspectives on the Changing Mediterranean. The book, edited by Dr. Sasha Toperich and Andy Mullins, offers expert takes from Washington, Europe, and North Africa on a broad range of current issues in the Mediterranean.

On May 20, 2014, Toperich and Mullins will present the book with colleagues and co-authors from the UK, Southeast Europe, and North Africa at the Palace of Westminster in London at a panel discussion chaired by Sir Richard Ottaway PC, MP for Croydon South.

Visit the MBI website at http://www.abf. ba/medbasin for the latest updates on the event.





PERSPECTIVES ON THE CHANGING MEDITERRANEAN-ENHANCING REGIONAL COOPERATION

On May 26, 2014, Dr. Sasha Toperich will participate in a panel discussion at the Mediterranean School of Business in Tunis, Tunisia. Titled "Perspectives on the Changing Mediterranean—Enhancing Regional Cooperation," Dr. Toperich will share the key insights of the new CTR-SAIS/Brookings Institution publication, emphasizing the necessity of deeper cooperation in all spheres in the Maghreb.

The event will be hosted by Ghazi Ben Ahmed, Executive Director of the Mediterranean Development Initiative, and Mahmoud Triki, Dean of the Mediterranean School of Business.







AYLIN ÜNVER NOI JOINS CENTER FOR TRANSATLANTIC RELATIONS

We want to extend our warmest welcome to Dr. Aylin Ünver Noi, who is joining our Center as a visiting fellow in September. Dr. Ünver Noi is an Assistant Professor at the Faculty of Economics and Administrative Sciences at the Department of International Relations, as well as the Vice-Director of the European Union Application and Research Center at Istanbul Gedik University. She is also an associate researcher at the European Institute for Research on Mediterranean and Euro-Arab Cooperation MEDEA in Brussels.

Aylin holds a PhD and an MA from the European Union Institute at Marmara University in Istanbul. She is author of "The Rise of Nationalism in Europe" (2007) and "The Euro-Mediterranean Partnership and the Broader Middle East and North Africa Initiative: Competing or Complementary Projects?" (2011) as well as several articles on the Arab Spring, and editor of the book "Islam and Democracy: Perspectives on the Arab Spring" (2013).

Aylin has already contributed to MBI's forthcoming publication and we look forward to further close collaboration.





A NEW PARADIGM: PERSPECTIVES ON THE CHANGING MEDITERRANEAN LAUNCHES IN LONDON

Dr. Sasha Toperich from the Center for Transatlantic Relations SAIS delivered opening remarks.

A New Paradigm: Perspective on the Changing Mediterranean, published by the Brookings Institution in Washington, D.C., represents a set of articles focused on the ideas of enhancing transatlantic and regional economic cooperation, improving governance, and fostering further development of democratic processes in the changing Mediterranean.

The Right Honourable The Lord Soley chaired the launching event of the new publication A New Paradigm: Perspectives on the Changing Mediterranean held at the House of Lords at Westminster in London on May 20. The event was co-organized by the Henry Jackson Society in London, the Center for Transatlantic Relations SAIS, and the America – Bosnia Foundation. Aylin Ünver Noi (Turkey), Andy Mullins (USA), Olivier Guitta (UK) and Ghazi Ben Ahmed (Tunisia) took part in the panel discussion dedicated to the publication.

In a lively discussion, the panelists - all contributors to the publication - considered ideas to improve human rights protection in North Africa, facilitate greater labor mobility for the peoples of the Mediterranean, the security situation in Libya, Tunisia's transition and neighborhood relations, regional cooperation and policy recommendations for deepening U.S., UK, and North African partnerships.



Ghazi Ben Ahmed, Sasha Toperich, Lord Soley



Angela Kontouli, Ghazi Ben Ahmed, Sasha Toperich



Aylin Ünver Noi, Olivier Guitta, Andy Mullins

2014

SOUTH MEDITERRANEAN UNIVERSITY HOSTS DISCUSSION ON A NEW PARADIGM

Professor Mahmoud Triki, President of the South Mediterranean University, met in Tunis with Sasha Toperich, Senior Fellow at the Center for Transatlantic Relations SAIS, on May 26. The two discussed ways to launch a Maghreb regional think tank in Tunisia with the goal to bring together prominent and upcoming scholars from North Africa in an effort to boost cooperation and partnership.

Professor Triki and Dr. Toperich have agreed to work more closely in the future, with South Mediterranean University being a partner to the Mediterranean Basin Initiative.

Professor Triki also hosted a public panel discussion with Ghazi Ben Ahmed, Executive Director of the Mediterranean Development Initiative, Najla Abbes of the League of Tunisian Women Voters, and Dr. Toperich. Together, the speakers introduced the recently published book A New Paradigm: Perspectives on the Changing Mediterranean to the audience.



Sasha Toperich and Professor Mahmoud Triki



Professor Triki introduces speakers Dr. Toperich, Najla Abbes (League of Tunisian Women Voters), and Ghazi Ben Ahmed (Mediterranean Development Initiative).

CTR VISITS TUNISIAN AMBASSADOR TO THE UNITED KINGDOM

On May 19, CTR Fellows Sasha Toperich and Andy Mullins and Ghazi Ben Ahmed, Executive Director of the Mediterranean Development Initiative, together with incoming CTR Fellow Aylin Ünver Noi and Mak Kamenica and Goran Nedić, Executive Director and Chairman of the Board of the America-Bosnia Foundation, were hosted at a reception at the residence of Tunisia's Ambassador to the United Kingdom Nabil Ammar. The guests presented the Ambassador with a signed copy of A New Paradigm: Perspectives on the Changing Mediterranean. The Ambassador informed his guests of his efforts made to boost intercultural and business cooperation



Sasha Toperich, Ghazi Ben Ahmed, Aylin Ünver Noi, Ambassador Nabil Ammar, and Andy Mullins

between Tunisia and the United Kingdom. The guests discussed ways to enhance business cooperation between Tunisia and the United Kingdom, as well as better integrate Tunisia to the European market.



CTR AT IBEI SUMMER SCHOOL OF THE MEDITERRANEAN 2014

Dajana Džindo, Fellow at the Center for Transatlantic Relations SAIS and Project Manager for the Mediterranean Basin Initiative, has been admitted to participate in this year's edition of the Summer School of the Mediterranean, organized by the Institut Barcelona d'Estudis Internacionals (IBEI) and the Union for the Mediterranean.

The objective of IBEI's Summer School is to offer a variety of short term courses on international relations topics significant to the Mediterranean region, taught by experts of international prestige such as Omar Ashour (University of Exeter), Salouna Zerhouni (Mohammed V University Rabat), Eduard Soler (CIDOB-IBEI), and Lurdes Vidal (IEMED). The program is directed by Professor Pere Vilanova (Universitat de Barcelona-IBEI).

Džindo will attend »The Mediterranean as a Geopolitical Process: Adaptation to Overlapping Crises?« and »North Africa: Change or Continuity.« The courses run July 7-11.



Dajana Džindo, Fellow at CTR-SAIS

SECOND ANNUAL TRANSATLANTIC ECONOMIC FORUM: BUILDING BRIDGES ACROSS THE MEDITERRANEAN



L-R: Samy Boukaila (owner, BKL Industries, Algeria), Sasha Toperich (Senior Fellow, Center for Transatlantic Relations), Mohamed Malouche (Chairman, Tunisian American Young Professionals)

The Second Annual Transatlantic Economic Forum was held last week at the Center for Transatlantic SAIS in Washington DC. Business representatives from Libya, Tunisia, Algeria, Bosnia and Herzegovina, the United States and elsewhere presented business possibilities in their countries, addressing various issues how to enhance business cooperation. The initiative helps connect entrepreneurs, corporations, investors and companies. It has also created a Business Advisory Council for companies looking to be more closely involved for the longer term with the initiative. "The Mediterranean Basin Initiative at our Center boosts liberal political parties, individuals. and civil society organizations with our platform in Washington DC, where we work closely with the various branches of the U.S. government to help the efforts of nations in transition. and nations of the Arab Spring in particular, to move forward toward stable, prosperous and democratic societies," said Andy Mullins, CTR Visiting Scholar and coordinator of the Mediterranean Basin Initiative.

H.E. Zoran Jolevski, Ambassador of Macedonia to the United States, presented investment opportunities in Macedonia. "I want to reiterate the importance of regional cooperation as our economies are intertwined. We need to work more to open our borders. If we work together regionally. we can create over a million new jobs throughout the region. Macedonia needs new investment and technology. We have a stable macroeconomic strategy with very low debt. To increase economic cooperation. we established a number of free trade agreements, and we are in the process of creating several more. Macedonia, not an EU member vet, would like also to join the TTIP [Transatlantic Trade and Investment Partnership agreement that the U.S. is negotiating with the EU - something I have discussed with a number of officials here and will continue to do so. Our main priorities are to join NATO, the EU, and continuing our reforms in the economy, good governance and education. We have one of the best indicators, according to the latest World Bank report ranking us the 25th best country to do business with. We have doubled our budget for education to enhance the highlyqualified labor force in the country. We have opened two new universities in the past two years." Ambassador Jolevski said in his comprehensive presentation on "Investment Opportunities in Macedonia".



Esad Pelidija, chief of staff to the director of Energoinvest, and Mujo Selimovic, CEO of the MIMS group, participated on a panel chaired by Andy Mullins, CTR Visiting Scholar, with Dr. Fathi Noah and Ambassador Zoran Jolevski

Esad Pelidija, chief of staff to the director of Energoinvest, was a speaker on the panel "Investment Opportunities in the Western Balkans," and there was discussion of the potential of the region, possibilities for investors, and chances for development of domestic companies. "The MIMS group is already present in the market in Libva and Tunisia, and we believe that better regional connections of businesspeople open new possibilities for new joint projects and investment. With the evident support of Washington and joint work with countries of the broader Mediterranean, this initiative really can significantly contribute to strengthening the economy in our region," said Mujo Selimovic, MIMS group director. Selimovic briefly presented to guests and participants some other BiH firms who are working successfully in the countries of North Africa and held a series of bilateral meetings with business entities in the United States.

Dr. Abdulkarim Mgeg, head of strategic and energy projects at Libya's Privatization and Investment Board, presented the benefits the Libyan government has initiated to strengthen business partnerships with local firms in Libya. "We know that



Dr. Abdulkarim Mgeg, Head of Strategic and Energy Projects at the Privatization and Investment Board of Libya, discussed benefits of investing in Libya

the problematic security situation in our country complicates development, but I am confident that the problems we face today will pass. We are a naturally rich country and prepared for partnership with the countries of the broader Mediterranean, as well as the United States. Of course, business cooperation is already going on, and we are here to ease the path of companies and members of the Mediterranean Basin Initiative, with quick and more efficient support to establish business cooperation with our firms, and entry to our markets," said Mgeg.



Samy Boukaila, owner of BKL Industries from Algeria and member of the Business Advisory Council of the Mediterranean Basin Initiative at SAIS. presented partnership possibilities with companies from the Balkan region in Algeria. He is also the founder of CARE, the first think tank in Algeria to promote development of a better business climate and international cooperation. "Algeria was a closed country, but this is no longer the case. Algerian businesspeople travel around the world and do business from Dubai to Tokyo, the U.S. to Africa. We have the desire for development of partnerships with countries of the broader Mediterranean, and already at this forum we established good contacts," said Boukaila. "Three things to remember about Algeria: 38 million educated people, greatest natural resources along with Libva in North Africa. and third, we are a toddler nation when it comes to statehood, being only a 50-yearold state. Our journey to democracy has been full of challenges, the last one with so-called 'Islamist fundamentalist civil insurrection' that plunged us into a decade of terrorism. We are learning from our mistakes and striving to build a great nation. We are very patriotic, just like you Americans. We have always overcome the challenges we faced. Today, the country is a business-oriented nation. Our strategy is to build infrastructure, a better educational program and to enhance higher education to enable people to get control of their lives instead of prayers as the only solution. This administration is focused on building the network of SME's and strong agricultural development. Come visit Algeria and let's do business - fair business and not a zerosum game," Boukaila concluded.



Samy Boukaila, owner of BKL Industries in Algeria, and a founding member of Cercle d'Action et de Réflexion autour de l'Enterprise (CARE), the preeminent business-oriented think tank in Algeria



Mohamed Malouche, Chairman of the Board of Tunisian American Young Professionals, discussed strategies to attract foreign businesses to the region and Tunisia's free trade with a number of partners as an opportunity for investment

Mohamed Malouche, Chairman of the Board of Tunisian American Young Professionals, presented his organization's strategy to promote Tunisia as a unique country with particular investment advantages in the region. "Three things in our mind differentiate Tunisia... the first is the role of women in the development of our society. Women play a really important role in our economic development. The second is the impact of the revolution. There were a lot of challenges out of the revolution, but also a number of positive things that came out of it. The ability of civil society to organize itself and act as a watchdog... you now have civil society organizations who are essentially watching every move, every transaction, and that's very important from a transparency and rule of law standpoint. Third, Tunisia is politically neutral - 'the Switzerland of Africa.' Tunisia signed a number of free trade agreements with anyone in the region - countries from Africa, Turkey, obviously the EU, so it is a platform that is functional. Politicians are coming around to realize we cannot afford the contradictions between economic growth and ideology, so everyone is becoming a lot more pragmatic." Malouche encouraged investors to be "first movers" and enter the market now. "When you're a first mover as an investor, you can gain a number of advantages. Tunisia has the necessary number of ingredients to be a predictably stable investment... The value proposition of a country is the icing on the cake, but it starts with personal relationships and fostering more understanding. Visit Tunisia - an investor is a tourist in the first place," Malouche said.

Dr. Fathi Noah, former foreign policy advisor to the first GNC President in Libya, and now a business consultant in Tripoli, presented various projects in the oil service field, including pipeline projects that could be of interest to the Balkan countries. He suggested Balkan nations should follow Turkey and while embarking on their EU accession negotiations, they should also look into the MENA region for building strong business partnerships.



Dr. Fathi Noah (Libya)



Ajay Rao (Overseas Private Investment Corporation [OPIC])

Ajay Rao, Project Finance Specialist at the Overseas Private Investment Corporation (OPIC) introduced the OPIC work scope, where the corporation currently has 18 billion USD in roughly 100 countries with no net cost to U.S. taxpayers. "OPIC provides long term financing, political risk insurance and investment fund department, operating as a bank, but is also committed to solving social and environmental issues, to create jobs. Loans are from \$350,000 to \$250 million in financing, with average in tenor of three up to twenty years for long term projects. We can write up to 50/50 for new equity projects and up to 70 percent of direct financing and also make direct loans to U.S. enterprises. We require U.S. involvement at least of 25 percent equity ownership in projects or major contract, for example, an American hotel having management in a third country," said Rao.

2014

Gary Safady, a U.S. businessman working internationally, from real estate businesses to mining operations in Australia, as an investor and director at the Direct Energy company working in cutting-edge technology to convert coal into energy in a very clean manner—especially important in light of President Obama's recent announcement to reduce coal usage by 30 percent by 2030, and as owner of Agrarian Organics, the first truly organic fertilizer company out there creating a 20 to 30 percent increase in corn production after initial use, providing strong nutrition to the soil.



Gary Safady (Agrarian Organics and Direct Energy)

MEDITERRANEAN LEADERSHIP AWARD RECEPTION

On Monday, June 2nd, the Center for Transatlantic Relations SAIS honored Senator James Inhofe (R-OK) with the Mediterranean Leadership Award for his commitment to building stronger relationships between the United States and the peoples of the Mediterranean.

In a ceremony attended by ambassadors, U.S. government officials, business leaders from the U.S., Southeast Europe, and North Africa, and scholars, Sasha Toperich, CTR Senior Fellow, recognized Senator Inhofe for his tireless efforts to promote peace, democracy, and prosperity throughout Africa. Congressman Robert Aderholt(R-AL), last year's honoree, congratulated the Senator on his award in a video message.

The Senator is well known as a leading expert on Africa, with over one hundred trips to the continent during his time in Congress. In his introduction, Dr. Toperich thanked the Senator for his dedication to building bridges across the Atlantic and the Mediterranean.



Sasha Toperich, Senior Fellow at CTR, presented Mediterranean Leadership Award to Senator James Inhofe. Joel Starr, Senator Inhofe's foreign policy advisor, accepted on behalf of the Senator.

Joel Starr, former U.S. Deputy Assistant Secretary of State and the Senator's foreign policy advisor, accepted the award on behalf of the Senator. In his remarks, Starr shared stories from the Senator's travels in the region and detailed for the audience his work toward reconciliation and positive relationships, calling them vital to America's interests. Starr delivered the Senator's prepared speech and expressed gratitude to the Center for the award, wishing the Mediterranean Basin Initiative every success.



AFEK TOUNES LEADERSHIP VISITS CENTER FOR TRANSATLANTIC RELATIONS SAIS

On Monday, June 16, the Center for Transatlantic Relations SAIS and America-Bosnia Foundation hosted Mr. Yassine Brahim, president of the Afek Tounes political party in Tunisia, and Ms. Mériem Bourguiba, a member of Afek Tounes's Executive Council. In a spirited discussion, the party leaders presented their platform and strategies to improve the economic climate in the country. Afek Tounes is a young party - 60 percent of its members are under the age of 35 - and favors deep reforms as part of its postrevolution "evolution" strategy. The party sees the private sector as key to Tunisia's economic development and supports private rather than public sector solutions wherever possible.

Noting that 40 percent of the country's GDP is in the "grey" or informal sector—untaxed, riskier, less secure—they argue for a state, restricting itself to sensible regulation, that could bring these informal workers into the marketplace.

This is crucial, especially as some 120,000 Tunisians enter the job market each year, and with a growth rate of 3 to 4 percent, only 50,000 jobs are created annually, leaving 70,000 unemployed each year. Polling shows that as many as 90 percent of young Tunisians dream of going abroad for work, rising from 25 percent twenty years ago.

Mériem Bourguiba, granddaughter of Tunisia's first President Habib Bourguiba, said Tunisia is "undergoing an evolution, not a revolution... The revolution happened with my grandfather in the 1950s." She described Tunisians as "the sons and daughters of



L-R: Mériem Bourguiba and Yassine Brahim, board member and president of Afek Tounes



Bourguiba's policies," citing his progressive stance on personal rights, especially for women: in the 1950s, Tunisian women had more rights than their counterparts in Switzerland or Belgium. Bourguiba today advocates tirelessly for women to get involved in the political and business spheres in Tunisia. She says women "are the governor, the manager in their homes, they are the ministers of health, education, transportation..." and Tunisian women who hear this message "leave inspired, with a clear vision that they can make a difference not only at home but outside it as well."

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AFEK TOUNES AT CTR-SAIS

Both Bourguiba and Brahim also highlighted Afek Tounes's lack of a linkage to the past in Tunisia, saying such connections may not always be a good thing. Such a vantage point gives the party the perspective to tackle the most pressing issues in the country. Brahim noted the age of many important regulations as a limiting factor for economic growth: "To develop industry, you need land; our land laws are from 1912 and need prompt updating. Some fisheries laws were written in 1882. and so they simply aren't followed. We need to significantly reduce bureaucracy to open new businesses. Our party proposes a three-week deadline for the government to accept and process applications to open a new business, and if the government fails to act in this timeline, silence will be taken as consent." Education and healthcare, they argue, should be the government's priorities, especially bridging the gap between private and public healthcare.

Afek Tounes is aware that the deep long-term reforms necessary to strengthen the economy and the country cannot happen overnight: "This is something that can't be done in six months but is certainly possible in five years," Brahim said. The onerousness of the present regulatory system is an invitation to the informal economy and corruption.

With regard to security, Afek Tounes believes cooperation with Algeria important in combatting terrorism. especially cells that can move across the porous North African Saharan borders. Equally important is security cooperation with Western countries, and on this point they believe Tunisia has done well, forging strong long-term partnerships with the European Union and the United States.



Yassine Brahim, president of Afek Tounes



Mériem Bourguiba, member of the Afek Tounes Executive Council



L-R: Brahim, Bourguiba, Sasha Toperich, Andy Mullins, Mohamed Malouche (Chairman of the Board of Tunisian American Young Professionals)

Bourguiba and Brahim also introduced Hannibal, Afek Tounes's partner think tankalthough they prefer the term "action tank;" as Brahim said, "Many are already thinking, but we have to act." They discussed future close collaboration with the Center for Transatlantic Relations SAIS in this field.

With Tunisia's upcoming parliamentary elections on October 26th and presidential election on November 23rd, Afek Tounes, with its dynamic, youth-oriented agenda, is well positioned to continue to contribute to the economic and political development in their country.



FEDERAL MINISTRY OF ENERGY, MINING AND INDUSTRY ON CAPITOL HILL

Following the Transatlantic Economic Forum in June, Enver Mujezinović, Special Envoy of the Ministry of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina for Military Industrial Affairs, held meetings on Capitol Hill with members and staffers of the Senate Armed Services Committee. Mujezinović met with Senator Roger Wicker (R-MS), member of the Armed Services Committee, the Joint Economic Committee, the Committee on the Budget, and the Committee on Commerce, Science, and Transportation, as well as senior staffers to Senator Carl Levin (D-MI), Chairman of the Armed Services Committee.

Discussing the high quality of extant partnerships with U.S. military industrial suppliers, including Howell Machines Inc. of Idaho, Mujezinović elaborated on the Federation government's plans to expand these business partnerships. Cooperation with Howell Machines Inc. has already delivered benefits to Bosnia and Herzegovina as well as the U.S. economy, and Mujezinović expects similar outcomes



Senator Roger Wicker (R-MS) and Enver Mujezinović, Special Envoy of the Ministry of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina.

in new partnerships forged with U.S. and global producers in the field.

Minister Erdal Trhulj of the Ministry of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina will lead a delegation in September for further discussion and exploration of investment opportunities in the entity for U.S. businesses.

ALGERIA: A YOUNG NATION REINVENTING ITSELF

Writing in The Huffington Post, Sasha Toperich, CTR Senior Fellow, and Samy Boukaila, Founding Member and Treasurer of the Algiers-based business think tank CARE, describe Algeria's reconciliation process following the civil war of the 1990s and the government's plans for forging ahead with economic development.

Forecasting a GDP growth rate of 7 percent, the Bouteflika government is allocating \$200 billion over the next decade to infrastructure and education,



building roads, increasing shell oil and gas development, and incentivizing domestic production of automobiles, pharmaceuticals, energy, and agriculture.

Read more at http://www.huffingtonpost.com/sasha-toperich/algeria-a-young-nation-re_b_5563637.html.

MEETING WITH SENATOR SHAHEEN

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Sasha Toperich, CTR-SAIS Senior Fellow, and Andy Mullins, CTR-SAIS Visiting Scholar, met with Senator Jeanne Shaheen (D-N.H.) to brief her on the progress of the Mediterranean Basin Initiative since their last meeting during the launching of the first Transatlantic Economic Forum in June 2013, where Senator Shaheen was honored with the Mediterranean Leadership Award for her significant contribution for supporting democratic processes and development of the countries of the broader Mediterranean.

Senator Shaheen, the senior senator from New Hampshire, is well known for her expertise on the Western Balkans from her time on the Foreign Relations Committee, where she previously chaired the Subcommittee on European Affairs and



L-R: Andy Mullins, Senator Jeanne Shaheen (D-N.H.), Sasha Toperich, at the Senator's office.

serves on the Subcommittee on African Affairs, and the Armed Services Committee, where she chairs the Subcommittee on Readiness and Management Support.

NEW ADDITION TO MDI BOARD

The Mediterranean Development Initiative, strategic partner to the Center for Transatlantic Relations SAIS on the Mediterranean Basin Initiative, is pleased to welcome Trent Walters to its Supervisory Board.

Trent served most recently as senior aide and Special Projects Coordinator to U.S. Congressman Robert Aderholt (R-AL), assisting the Congressman in his capacity as a Commissioner on the Commission on Security and Cooperation in Europe (CSCE), commonly known as the Helsinki Commission. He has traveled extensively in the Mediterranean and conducted numerous meetings with officials from the Western Balkans and the Middle East and North Africa.



Trent Walters

Prior to the U.S. Congress, Trent worked for over a decade with various non-profit and for-profit organizations internationally, with special emphasis on developing new and emerging markets. A native of Georgia, he holds a BA in Business Management from the University of Georgia.



CTR-SAIS WELCOMES JOHANNES RISKA

The Mediterranean Basin Initiative at the Center for Transatlantic Relations SAIS is pleased to welcome Johannes Riska as its newest Research Assistant starting in September, Johannes has previously worked as a research assistant for Charlotta Collén, Special Adviser at the Ministry of Foreign Affairs of Finland, for her research on the EU's normative value based vs. its rationalist interest based considerations when launching military operations, specifically EUFOR Althea in Bosnia and Herzegovina and EUNAVFOR Atalanta around the Horn of Africa. He is also a former intern at the Embassy of Finland in Abu Dhabi, where he monitored the situation in Bahrain and Qatar. Johannes is interested in multipolarism, geopolitics, comparative government, infrastructure, political risk, and the foreign affairs of the EU. He is about to receive his B.Sc. in Political Sciences and Administration from the University of Helsinki, with a thesis about the prospects of the Common Foreign and Security Policy and its underlying multilevel governance structure, and has spent one semester in exchange at Sciences Po, Paris, where he studied strategic studies, among other topics.

EXPANDING COOPERATION WITH OATAR

Sasha Toperich, Senior Fellow at CTR-SAIS, and Andy Mullins, Visiting Scholar at CTR-SAIS, met with His Excellency Mohammed Jaham Al Kuwari, Ambassador of the State of Oatar to the United States.

In a cordial and wide-ranging discussion, Toperich and Mullins brought Ambassador Al Kuwari up to date on the latest developments in the Mediterranean Basin Initiative. They informed him of plans to visit Qatar this fall and discussed possibilities of partnership with Qatari institutions in the development of the Initiative.

Toperich and Mullins extended an open invitation to Ambassador Al Kuwari to speak at SAIS and present Qatar's foreign policy goals to the academic and policy-expert audience that SAIS events draw.

Ambassador Al Kuwari was appointed to his post in December 2013. Prior to service in Washington, he served for ten years as Qatar's Ambassador to France, accredited to Switzerland and the Holy See; he has also served as non-resident Ambassador to Monaco and Portugal.

NEW ERA WITH A NEW PRIME MINISTER IN TURKEY?

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With the recent election of Recep Tayyip Erdoğan-Turkey's first directly elected President-and the subsequent appointment of Ahmet Davutoğlu as Prime Minister, Turkey appears set to continue to pursue a transformative, restorative, and reformcentric agenda. But, as Assistant Professor Aylin Ünver Noi, CTR Visiting Scholar, notes in New Era With a New Prime Minister in Turkey?, published recently in the Huffington Post, the last year of Erdoğan's government saw a marked rise in tensions with the Gülen Movement after their oncegood relationship soured.

Noi and co-author Sasha Toperich detail the recent political struggle between the Movement and Erdoğan's AK Party. Citing the wiretap and corruption scandal that rocked Erdoğan's government and led to the resignation of four ministers in December last year, they note the sharp response from the government: "altering the directive for judicial police overnight, issuing a new directive prohibiting press and journalists from going to police departments without prior authorization, halting the second wave of investigation, attempting to change the structure of the High Council of Judges and Prosecutors (HCJP) and proposing curbs on the HCJP's powers."

Politicization of the bureaucracy is at the heart of this political conflict, the authors argue. The AKP seeks to root out Movement affiliates in the state apparatus, especially the police, but Noi and Toperich note that the "witch hunt against the 'parallel state'" could also target people who have displeased the government with no connection to the Gülen Movement.



Assistant Professor Aylin Ünver Noi, CTR Visiting Scholar.



Neutral competence-"the ability to do the work of government expertly, and to do it according to explicit objective standards rather than the personal or party or other obligations and loyalties"- is key to a properly functioning public administration.

Incoming Prime Minister Ahmet Davutoğlu has a tough road ahead of him, balancing the concerns of national security with freedom of expression and protecting the values of neutral competence and good governance. Davutoğlu is the famous architect of Turkey's "zero problems with neighbors" foreign policy; the authors wonder whether it is possible for him to achieve "zero problems with all [Turkey's] citizens?"



ALGERIA: "OPEN FOR BUSINESS"

Algeria is open for business. That is the message coming from Algiers, detailed by CTR Senior Fellow Sasha Toperich and CARE Co-Founder Samy Boukaila in "Algeria: A Young Country Reinventing Itself," published this summer in the Huffington Post.

As part of the Bouteflika government's Economic Action Plan for 2015-2019, Algeria is allocating \$200 billion over the next decade to infrastructure and education, building roads, increasing shell oil and gas development, and incentivizing domestic production of automobiles, pharmaceuticals, energy, and agriculture. The Action Plan anticipates a GDP growth rate of 7 percent, focusing on modernization of aging industrial capacities.

The government plans to increase shell oil and gas development and build two new liquefied petroleum gas (LNG) terminals to attract foreign direct investment of \$20 billion. Bouteflika's government also plans to implement the construction of a new East-West highway, some 800 miles in length, and extension of existing railways and new tramway networks in each major city in the country. A million social housing units will also be built over the lifespan of the Action Plan

As North Africa faces continued security challenges in Libya and economic uncertainty, the experiences of Algeria inform the region's hopes for the future. After a brutal civil war in the 1990s, the country experienced a successful reconciliation process through "forgiveness and harmony." Protests from 2010 to 2012, motivated by housing, employment, and cost of living concerns, registered with Algeria's elite, leading to the Economic Action Plan.









Sasha Toperich, CTR Senior Fellow.



In the end, as Algerians look toward the future and a post-Bouteflika era, the investments the government is making in infrastructure, education and commerce should position the country to lead in the region. Algerians—in business and government –should "look far beyond the 'old days' and their strong partnership with the former Soviet Union," forging partnerships with the U.S. and the international community.

As Toperich and Boukaila write, Algeria is a "young nation on the path to reinvent itself, and, if successful, to become a great source of stability, prosperity, and democracy in North Africa."

CTR AT IBEI SUMMER SCHOOL OF THE MEDITERRANEAN

During her enrollment at the Institut Barcelona d'Estudis Internacionals (IBEI) Summer School of the Mediterranean in Barcelona, Spain, CTR Visiting Scholar Dajana Džindo studied with leading researchers of the Euro-Mediterranean area and had the opportunity to meet Fathallah Sijilmassi, Secretary-General of the Union for the Mediterranean (UfM). She briefed the Secretary-General on the CTR-SAIS Mediterranean Basin Initiative and the Center's planned activities in the region.

Džindo also held a meeting with the Association of Organisations of Mediterranean Businesswomen (AFAEMME) to discuss ongoing efforts to support women's entrepreneurship in the broader Mediterranean Basin.

As a contributor to this year's CTR-SAIS publication A New Paradigm: Perspectives



Dajana Džindo, CTR-SAIS Visiting Scholar, with Secretary-General of the Union for the Mediterranean Fathallah Sijilmassi, in Barcelona at the Summer School for the Mediterranean in Barcelona, Spain, July 2014.

on the Changing Mediterranean, Džindo analyzed successes and failures in policies to promote women's entrepreneurship in transitional countries in the Western Balkans, with an eye toward informing and improving governmental support for women in entrepreneurship in the countries of North Africa.

THE DETERIORATING SITUATION IN LIBYA

CTR-SAIS Senior Fellow Sasha Toperich recently published a series of articles detailing the deteriorating security situation in Libya. Covering the major actors and actions since the situation began to collapse in the country this year, Toperich takes aim at destabilizing elements in the country and their support abroad.

In Libya: The Muslim Brotherhood's Last Stand?, he describes the country as a failing state, where warring militias prevent the establishment of a functioning central government with a monopoly on the use of violence.

In Libya: New Parliament Set To Be Inaugurated in Tobruk, he considers the prospects and challenges for the new House





of Representatives, inaugurated in August in Tobruk.

In Libya: Tougher UN Sanctions a Welcome Move, Yet More to Be Done to Curb Muslim Brotherhood, he praises the UN Security Council for stiffening sanctions on those behind the violence in Libya, but argues that more than "expressions of concern" from the international community are needed to correct course.



CTR-SAIS ENCOURAGES EXPERT GOVERNMENT AFTER BOSNIAN-HERZEGOVINIAN ELECTIONS

The Center for Transatlantic Relations SAIS urges the citizens of Bosnia and Herzegovina to make their voices heard and vote for those who can secure economic growth and a better future for Bosnia and Herzegovina in the upcoming general elections on October 12.

Executive Director Dr. Daniel Hamilton explains: "Regardless of which political parties ultimately form governing coalitions at the state, entity, cantonal, and local levels, we believe it is vital that political leaders appoint professionals throughout the executive branches of government. We encourage political leaders to look beyond ethnic and party affiliations in appointing ministers of great competence, integrity,



and expertise who can pull the country from its current economic crisis. We will continue to support the people of Bosnia and Herzegovina as they exercise their democratic rights in seeking a better future for the country and all its citizens."

FEDERAL MINISTRY OF ENERGY, MINING AND INDUSTRY IN WASHINGTON

Minister Erdal Trhulj, Minister of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina, will lead a delegation of Bosnian-Herzegovinian businesses and officials to Washington this month to present and explore business opportunities in the country and the region of Southeast Europe.

Minister Trhulj, who was recently proclaimed "Best Minister in Southeast Europe" by EURO MANAGER Magazine for the second year in a row, will speak at CTR-SAIS on the topic of building stronger business partnerships between the United States and Bosnia and Herzegovina.

Minister Trhulj will also meet with members of the Senate Armed Services Committee, officials in executive agencies,



Minister Erdal Trhulj, Minister of Energy, Industry and Mining, Federation of Bosnia and Herzegovina.

and U.S. Government export finance agencies to discuss support for American firms doing business in Bosnia and Herzegovina.



1914-2014, A RETROSPECTIVE FROM THE BEGINNING OF WWI TO THE PRESENT

In partnership with the European Division of the Library of Congress, CTR-SAIS presents a panel discussion, 1914-2014, A Retrospective from the Beginning of WWI to the Present, on September 16, 2014 at 3:00 p.m. at the Whittall Pavilion of the Library of Congress. The focus of the discussion will be on Bosnia and Herzegovina..

Her Excellency Jadranka Negodic, Ambassador of Bosnia and Herzegovina to the U.S., and The Honorable Erdal Trhulj will provide welcoming and closing remarks respectively. Acting Chief of the European Division Georgette Dorn will also offer introductory remarks.

Ambassador (ret.) Jacques Paul Klein, former Under-Secretary-General of the United Nations; Professor Paul Miller, Associate Professor of History at McDaniel College; and Professor Gerard Toal, Professor of Government and International Affairs at Virginia Tech, will discuss the Sarajevo assassination and its long-term ramifications. The discussion will be moderated by CTR-SAIS Senior Fellow Michael Haltzel.









Programming on Bosnia and Herzegovina under the auspices of the Mediterranean Basin Initiative at CTR SAIS is supported by Sarajevo Canton



SPECIAL EDITION: AN EVENING WITH THE HONORABI F FRDAL TRHULL

On Monday, September 15, the Center for Transatlantic Relations SAIS hosted a gala dinner and reception with The Honorable Erdal Trhulj, Minister of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina, as part of his working visit to Washington.

A crowd of more than 60 guests, from the U.S. Congress, the Senate Armed Services Committee, the State Department, U.S. government export finance agencies, Bosnian and Herzegovinian and North American business leaders and investment fund managers interested in improving the business climate in Bosnia and Herzegovina, directors of Washington think tank organizations, and ambassadors accredited to the United States enjoyed an evening of dinner and conversation with the guest of honor.

Minister Trhulj, who is a frequent speaker at CTR-SAIS, took the occasion to introduce business opportunities in Bosnia and Herzegovina, as well as outline the positive measures the government of the Federation of Bosnia and Herzegovina has implemented to strengthen investment and improve the business climate.

In his address, Minister Trhulj highlighted several key economic sectors that offer opportunities for quality and sustainable projects and investments.



Minister Erdal Trhulj presented business opportunities in Bosnia and Herzegovina to the assembled guests.



(L-R): Adnan Hadrović, Sanja Trhulj, Minister Erdal Trhulj, Ambassador Jadranka Negodić, and Esad Pelidija.



Minister Erdal Trhulj and Congressman Robert Aderholt (R-AL).



Noting that the energy sector enables and supports economic development and attracts foreign direct investment, the presentation laid out Bosnia and Herzegovina's resources, including the region's most expansive hvdropower potential and great opportunities for oil and gas exploration. Bosnia and Herzegovina produces more than 50 percent of its electricity from hydropower, depending on hydrological conditions, and has been a net exporter of electricity since 2009.

"Bosnia has experienced its greatest prosperity when it engaged in mining... When mining developed, Bosnia and Herzegovina developed," said Minister Trhulj. The country is rich in lead, zinc, silver, gold, copper, and brown coal, among many other minerals, and the country has awarded concessions to Australian and German companies in recent years to further develop extractive industries.

Bosnia and Herzegovina was the heart of development of military industry in the former Yugoslavia, with over forty years of tradition. While nearly all the factories in the country were destroyed during the Nineties, the know-how, experience, and technical documentation all survived, which has led to a tripling in size of the sector in recent years. Minister Trhulj highlighted this field as one of tremendous opportunity, especially in light of ongoing cooperation with American companies such as Howell Munitions & Technology, whose CEO and founder Dave Howell and was in attendance.

In closing, Minister Trhulj invited the audience to visit Bosnia and Herzegovina and experience the country's greatest resource: its people, whose warmth and professionalism awaits you at every step.



Ambassador of Croatia Joško Paro and Edward Joseph.



Enver Mujezinović.



(I-r) Joel Starr, Melissa Moye, Minister Trhulj, Sanja Trhulj, Enver Mujezinović.



Rudy Zaruba and Dave Howell.



GALA DINNER AT COSMOS CLUB

Guests also included Thomas Yazdgerdi, Director of the Office of South Central European Affairs at the U.S. Department of State, and departmental colleagues Amy Flohr and Kallie LaPier; Congressman Robert Aderholt (R-AL); Joel Starr, former U.S. Deputy Assistant Secretary of State for House Affairs in the Bureau of Legislative Affairs and currently Foreign Policy Advisor to Senator James Inhofe (R-OK); Ambassador (ret.) Robert Beecroft, former OSCE Ambassador to Bosnia and Herzegovina and Career Minister-Counselor at the Department of State; Tucker Knott, Chief of Staff to Representative George Holding (R-NC); Enver Mujezinović, Deputy Director of the Military Industrial Affairs Directorate at the Federal Ministry of Energy, Mining and Industry of Bosnia and Herzegovina; Ambassador (ret.) András Simonyi, Managing Director of the Center for Transatlantic Relations SAIS; Assistant Professor Aylin Ünver Noi, Visiting Scholar at CTR-SAIS; Her Excellency Jadranka Negodić, Ambassador of Bosnia and Herzegovina to the U.S.; His Excellency Božo Cerar, Ambassador of Slovenia to the U.S.; His Excellency Joško Paro, Ambassador of Croatia to the U.S.; His Excellency Akan Ismaili, Ambassador of Kosovo to the U.S.; Oliver Krliu, Chargé d'Affaires of the Macedonian Embassy in Washington; Adnan Hadrović, Minister-Counselor at the Embassy of Bosnia and Herzegovina; Melissa Moye, Director of Conservation Finance at the World Wildlife Fund: Issac Schwartz of Robotti & Company Advisors LLC (New York); Gary Safady, CEO of Agrarian Organics and Safady Entertainment; Faiysal Ali Khan, Carnegie Fellow at the New America Foundation: Anthony Randazzo and Courtney Piper of the Overseas Private Investment Corporation; and many more friends and colleagues.



Minister Trhulj and Tom Yazdgerdi.



Amy Flohr and Ambassador Jadranka Negodić.



Ambassador András Simonyi delivered greetings to the audience.



Ambassador Robert Beecroft and Ambassador Joško Paro.



(I-r) Adnan Hadrovič, Ajla Terzič, Aylin Ünver Noi and Issac Schwartz.



Gary Safady and Faiysal Ali Khan.

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1914-2014, A RETROSPECTIVE FROM THE BEGINNING OF WWI TO THE PRESENT

On Tuesday, September 16, the Library of Congress and the Center for Transatlantic Relations SAIS hosted "1914-2014, A Retrospective from the Beginning of WWI to the Present," a panel discussion considering the assassination of Archduke Franz Ferdinand in Sarajevo in 1914, and its ramifications across the 20th and 21st centuries. The event, held at the Whittall Pavilion in the Library's Thomas Jefferson Building, was one of the first Library of Congress events to focus on Bosnia and Herzegovina.

In a discussion moderated by Ambassador Simonvi. CTR-SAIS's Managing Director, the panelists-Ambassador (ret.) Jacques Klein, former Under-Secretary-General of the United Nations; Professor Paul Miller, Professor of History at McDaniel College; and Professor Gerard Toal, Professor of Government and International Affairs at Virginia Tech—challenged prevailing notions of Bosnia and Herzegovina in 1914. analyzed conflicting commemorations of the assassination this year, and wondered whether Franz Ferdinand possessed the political and diplomatic savvy to avoid the outbreak of war in 1914, had he survived.

Minister Erdal Trhulj and Dr. Georgette Dorn, Acting Chief of the European Division at the Library of Congress, offered opening remarks, while Ambassador Jadranka Negodić of Bosnia and Herzegovina delivered closing remarks and opened the concluding reception.

The event was hosted in conjunction with the America-Bosnia Foundation, the Federal Ministry of Culture and Sport of BiH, and the Canton of Sarajevo, whose former Prime Minister Suad Zeljković initiated the project at the end of last year.



Minister Erdal Trhulj.



(I-r) Prof. Miller, Amb. Klein, Grant Harris, Georgette Dorn, Minister Trhulj, Amb. Simonyi.



Ambassador (ret.) Jacques Klein.



Professor Paul Miller.



Professor Gerard Toal.



Ambassador Jadranka Negodić.



ENERGY OPPORTUNITIES IN SOUTHEAST EUROPE

As part of his working visit to the United States, Minister Erdal Trhulj held a meeting with Dr. Robert Ichord, the U.S. Deputy Assistant Secretary of State for Energy Transformation, and his colleagues at the State Department.

In a long, open discussion, they exchanged opinions on global energy opportunities in Europe, with a special consideration of Southeast Europe and the possible impact they could have on Bosnia and Herzegovina.

Dr. Ichord especially greeted the results achieved in the past four years in the work of correcting absent legislative regulations in the energy sector, the process of opening the electricity market, preparations to start investigations for gas and oil, and active participation in finding solutions for alternative gas supply. They also considered



Minister Trhulj and Robert Ichord, Ph.D., U.S. Deputy Assistant Secretary of State for Energy Transformation.

projects in the BiH energy sector that are of joint interest for Europe and the United States

Representatives of Gryphon Capital (Canada/United States) also took part in the meeting.

ADVANCING BIH-LOUISIANA BUSINESS COOPERATION

Minister Erdal Trhulj also met with U.S. Senator David Vitter (R-LA) during his visit to Washington, Senator Vitter, a member of the Armed Services Committee and the Committee on Small Business and Entrepreneurship, and Minister Trhuli exchanged thoughts and information on general events in Bosnia and Herzegovina, especially in energy and industry. Senator Vitter expressed special interest in strengthening business cooperation between Louisiana businesses and those in BiH in the energy and military industrial sectors.

Minister Trhulj invited Senator Vitter to personally lead a business delegation from Louisiana to BiH in the near future.



Senator David Vitter (R-LA) and Minister Trhulj.

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SUPPORT FOR U.S.-BIH MILITARY INDUSTRIAL COOPERATION

Minister Erdal Trhulj also met with Senator James Risch (R-ID) to discuss strengthening cooperation and expanding links between the United States and Bosnia and Herzegovina in the military industrial field.

Senator Risch, ranking member on the Senate Subcommittee on Energy, member of the Senate Foreign Relations Subcommittee on European Affairs and ranking member of the Committee on Small Business and Entrepreneurship, offered his support and assistance to Minister Trhulj in improving U.S.-BiH economic cooperation, especially in the energy sector and in small and medium-sized enterprises, as well as military industry.



Senator James Risch (R-ID) and Minister Erdal Trhulj.

BIPARTISAN ALBANIAN DELEGATION VISITS CTR-SAIS



L-R: Dr. Klodiana Spahiu MP, Mesila Doda MP, Dr. Daniel Serwer, Hana Sahatqija, Ermal Vila, Andy Mullins (not pictured: Edward Joseph)

On October 10, Mesila Doda and Dr. Klodiana Spahiu, members of Albania's Parliament, visted the Center for Transatlantic Realtions SAIS as part of a working visit to Washington, DC.

At CTR-SAIS, the duo-Doda of the opposition Democratic Party and Spahiu of the ruling Socialst Party-met with CTR-SAIS Senior Fellows Dr.Daniel Serwer and Edward Joseph and Visiting Scholar Andy Mullins. In a lively discussion, the Albanian MPs shared their experiencesleading the Alliance of Woman MPs, a non-partisan parliamentary group formed in Albanias that works regionally to tackle the issues unique to women lawmaker. Last year, the group organized the first interparliamentary session of ethnic Albanian women MPs from Albania, Kosovo, and Macedonia, a model of successful crossborder cooperation. They described the skills that women MPs ted to bring legislative bodies, including a willingness to collaborate across bounaries, as a good counter to the frequent political bickering in the Albanian parliament.

Both Doda and Spahiu considered corruption, particulary entrenched



patronage networks, to be one of the major obstacles to improving the economic situation in Albania. The MPs highlighted the bipartisan effort to move Albania, alred a NATO member, toward the European Union, a desire that enjoys broad consenus in the country. The MPs agreed that judicial reform is necessary to minimize the justice system's patriarchal tendencies.

Millins briefed the MPs on the ongoing Mediterranean Basin Initiative, and the group agreed to organize an event on women MPs in the Mediterranean at CTR-SAIS upon their return to Washington.

The meeting was also joined by Hana Sahatqija of Georgetown University and Ermal Vila, a SAIS graduate and former CTR-SAIS Research Assistant, who is a governance consultant with the World Bank.

SASHA TOPERICH VISITS ALGERIA

Dr. Sasha Toperich, CTR Senior Fellow, was a guest at a panel discussion titled "The Algerian Economy In The World: The need to create more harmonious relations" organized by CARE. CTR's strategic partner in Algeria. Mouloud Hedir, former presidential advisor for economic affairs and economic advisor to the Presidentila Forum of Chief Entrepreneurs, delivered the keynote address. Economic reforms to support entrepreneurship and private sector, diversification in key business sectors, include agriculture, pharmaceuticals, energy and stronger engagement of Algerian diplomacy in promoting business oppotunities were amogst the topics discussed. Toperch also met with Slim Othmani. CARE President, and Samy Boukaila, Founding Member and Treasuer. Boukaila was a featured speaker at the CTR-SAIS Transatlantic Economic Forum in June 2014, and the coauthor, with Dr. Toperich. of Algeria: A Young Nation Reinventing itself published in the Huffington Post this summer.





L-R: Slim Othmani, President of CARE; Dr.Sasha Toperich, Senior Fellow, CTR-SAIS; Samy Boukaila, Founding Member and Treasurer, CARE.

CERCLE D'ACTION ET DE RÉFLEXION AUTOUR DE L'ENTERPRISE

Cercle d'Action et de Réflexion autour de l'Enterprise (CARE) is a non-for-profit organization in Algeria committed to helping improve economic and sociail development in Algeria and promoting and supporting development of entrepreneurship in this contry. For more information, visit: www.care-dr.org.





Mouloud Hedir delivered the keynote adress at "The Algerian Economy in the World" in Algiers.



IN SARAJEVO, MICHAEL HALTZEL MEETS WITH MINISTER FROAI TRHUI J

On October 13, the day after the general elections in Bosnia and Herzegovina, Dr. Michael Haltzel, Senior Fellow at the Center for Transatlantic Relations SAIS met with Erdal Trhulj, Minister of Energy, Mining and Industry of the Federation of Bosnia and Herzegovina in Sarajevo.

The two discussed preliminary election results and ways to further strengthen cooperation between Bosnia and Herzegovina and the United States. "We would like to see people like you taking charge of the country," Haltzel said at a press conference following the meeting.

In the past three years, Minister Trhulj has been a frequent guest at the Center for Transatlantic Relations SAIS and has significantly contributed to stronger business coopertion between the two countries.

Dr. Haltzel also took in part in a panel discussion with Ambassador Jonathan Moore, Head of the OSCE Mission to Bosnia and Herzegovina, and Mary Ann Hennessey, Head of the Council of Europe Office in Bosnia and Herzegovina, urging Bosnians and Herzegovinians to go out and vote." The panel discussion was organized by Emerging Democracies Institute in Washington, DC, and moderated by Reuf Bajrović, Founder and President of EDI.

Dr. Haltzel met with represantatives of the America-Bosnia Foundation, CTR-SAIS's strategic partner in Bosnia and Herzegovina. Together with Mak Kamenica, ABF's Executive Director, Dijana Duvnjak, Member of the Board, and Dajana Džindo,





Michael Haltzel and Minister Erdal Trhulj.



Ambassador Jonathan Moore, Mary Ann Hennessey, Michael Haltzel. Reuf Bairović



L-R: Mak Kamenica, Dijana Duvnjak, Michael Haltzel, Dajana Džindo

Member of the Board and CTR-SAIS Visiting Scholar, they visited the newly rebuilt National Library in Sarajevo (pictured).



2014 DOING BUSINESS IN ALGERIA ROADSHOW IN THE UNITED STATES

From October 26 to 31, the U.S. business community in Chicago, Illionois and Washington D.C. will have the opportunity to meet with top CEOs from both public and private sector from Algeria, in a delegation led by H.E. Abdeslam Bouchouareb, Minister of Investment, Industry and Mining of Algeria.

"Between 2015 and 2019, the Government of Algeria will invest \$262 billion in major projects and purchases in nearly all sectors where U.S. technology, service and goods are in demand," said DR. Ismaeil Chikhoune, President and CEO of the U.S.-Algeria Business Council.

The U.S.-Algeria Business Council and the Embassy of Algeria in the United States are organizing the roadshow. The business delegation is the largest such undertaking to visit the U.S. from Algeria to date.





MONDHER ZENAIDI ADVOCATES YOUTH, REFORMS, INCLUSIVENESS IN TUNISIA

On Wednesday, October 22, the Center for Transatlantic Relations SAIS hosted The Honorable Mondher Zenaidi, an independent candidate in November's presidential elections in Tunisia, for a public lecture titled "A Fresh Perspective on Tunisia." Zenaidi, a former Minister of Public Health, Trade and Craft, Tourism, Commerce, and Transportation who served under two Presidents, highlighted the challenges and opportunities for Tunisia following the Jasmine Revolution of 2011.

Zenaidi observed that in many ways, the initial hopes of the Tunisian revolution have not been fulfilled. "More than three years after the revolution, the socioeconomic ingredients that led to the revolution are still there," he noted.

Youth should be the focus of Tunisia, Zenaidi argued, highlighting the importance the country has placed on a highly-educated population since the days of President Habib Bourguiba. "President Bourguiba, under whom I was privileged to serve, was once asked by another country's leader, 'Why are you educating your people? They will overthrow you!' Bourguiba responded: 'I'd rather be hit by educated people than ignorant ones!'," Zenaidi said.

As a native of the inland town of Kasserine, he is committed to improving the regional development disparity in Tunisia, the source of much tension in society. "I could not, and I did not wait for the revolution to start-I reached out to people and tried to help them. I used to receive people in my office every day," recalled Zenaidi. To address these issues, Zenaidi calls for more participatory





Mondher Zenaidi.



Sasha Toperich moderated the discussion.

development, building the democratic system through decentralization, and reducing state involvement in the economy, recognizing the private sector as the "engine of growth." He also advocates for a free trade agreement between the U.S. and Tunisia to strengthen economic ties and attract foreign investors.

Reflecting on his time abroad since the revolution, Zenaidi said, "My heart never stopped beating for Tunisia. I see myself as an intermediary between the younger generation, full of hope and determination,

and the older generation which is more skilled and experienced. My duty is to unite all those who are contributing toward Tunisia's prosperity, regardless of age, faith, gender, or political family."

Zenaidi congratulated CTR-SAIS launching the Mediterranean **Basin** Initiative, saying: "It is very important to further develop relationships among the countries of the broader Mediterranean. The Maghreb and the Balkans countries have had excellent relations for more than five decades, and I am glad to see more business cooperation on its way. We need to address with our counterparts in Southeast Europe how to best tackle security issues to create a visa waiver program especially for business communities. I am very glad that SAIS has launched the Mediterranean Basin Initiative as an important tool to address such issues and foster better cooperation in the region."

He also considered the situation in neighboring Libya, remarking, "Tunisia views the Libyan people as brothers. We have accepted a huge number of Libyan refugees since the revolution there. We hope the political factions there will reach a ceasefire, sit together and open a reconciliation dialogue soon."

Discussing political and violent extremism in Tunisia, Zenaidi said, "Tunisianity at its very core is against intolerance and extremism of any kind." He advocates a stronger U.S.-Tunisian partnership to counter violence and terrorism in the region.

Concluding with admiration at Tunisia's new Constitution—a model of gender parity for the world—Zenaidi remarked, "I always



Zenaidi shared his vision for Tunisia's future and engaged in spirited conversation with the audience.



have had a woman as my chief of staff. I will open the doors of my office to young people and women especially."

Following his speech at SAIS, Zenaidi held a series of meetings with senior Congressional staffers, as Members of Congress were in their home districts for the upcoming midterm elections. He also met with Ambassador Kurt Volker, Executive Director of the McCain Institute at Arizona State University in Washington, D.C. Ghazi Ben Ahmed, Executive Director of the Tunisia-based think tank the Mediterranean Development Initiative, said: "We had very interesting discussions and fruitful debates that I am sure will reinforce our strategic relationship with the United States and bring our two countries closer."



AN EVENING WITH MONDHER ZENAIDI AT THE COSMOS CLUB

Members of the diplomatic corps, thinktank leadership and distinguished members of the Cosmos Club in Washington D.C. had an opportunity to meet with Mondher Zenaidi at a gala reception and dinner organized in his honor by the Center for Transatlantic Relations SAIS.

In a convivial and informal discussion, Zenaidi shared his experiences as a long-time public servant in Tunisia, along with his vision for the further democratic development of his country.

Thanking the United States for its two centuries of friendship and support, Zenaidi offered ideas to improve the U.S.-Tunisian partnership, in particular in the economic and security spheres. "More than ever, post-revolution Tunisia is a natural partner of the United States, and vice versa. We believe that the United States can be a vital catalyst in Tunisia's continued transformation and firm transition towards democracy," Zenaidi said.



Sasha Toperich introduced Zenaidi.



Ghazi Ben Ahmed and Mondher Zenaidi.



Zenaidi shared highlights of his vast experience in government and ideas to develop and expand partnership with the U.S.



L-R: Meriam Malouche, Christian Klein, Mondher Zenaidi.



L-R: Ambassador William Taylor, Ambassador M'Hamed Chelaifa, Mondher Zenaidi.



2014

LUNCHEON ROUNDTABLE AT ATLANTIC COUNCIL

With an eye toward Tunisia's upcoming legislative and presidential elections, the Atlantic Council hosted a working lunch with Mondher Zenaidi at their office in downtown Washington.

J. Peter Pham, Director of the Africa Center at the Atlantic Council, and Danya Greenfield, Deputy Director of the Rafik Hariri Center for the Middle East, introduced Zenaidi and moderated the discussion.

Participants from the U.S. Department of State, Department of Defense, the U.S. military, academia, Washington think tanksincluding CTR-SAIS Senior Fellow Sasha Toperich and Visiting Scholar Andy Mullins –and the private sector engaged in a lively discussion with Zenaidi on topics ranging from regional dynamics to steps to address unemployment.





SENATOR MURPHY: "THE U.S. NEEDS TO RE-ENGAGE IN THE BALKANS"

On October 31, 2014, U.S. Senator Chris Murphy (D-CT), Chairman of the Subcommittee on European Affairs of the Senate Foreign Relations Committee, spoke at the Center for Transatlantic Relations SAIS in Washington.

Senator Murphy, who recently visited Serbia, Montenegro, Kosovo, Albania, and Croatia, shared his experiences and thoughts on the relationship between the United States and the countries of the Balkans in a lecture titled "Foreign Fighters, Russian Money, and Ethnic Tensions: Why the U.S. Needs to Re-Engage in the Balkans." He argued that America's turn away from the Balkans to other global concerns over the past decade-plus has been a mistake, for several reasons.

The first is the fragility of peace in the region: citing the recent tensions that suspended play in the Serbia-Albania football match in Belgrade, Senator Murphy noted that "peace cannot be taken for granted." Second is the exodus of foreign fighters from Balkan countries to the Islamic State in Iraq and the Levant (ISIL). He recognized the region's governments for moving to tackle the issue of radicalized young men in countries with massive youth unemployment.

Third, Senator Murphy noted that "as the U.S. pulls back involvement in the region, Russia is sitting on the doorstep, ready to take our place." He said Russia is buying influence in the region, offering billions of dollars to Montenegro for an Adriatic military base and "funneling lots of money to buy media outlets and to influence NGOs" in Serbia.



Senator Chris Murphy (D-CT), Chairman of the Senate Subcommittee on European Affairs.





Dr. Daniel Hamilton, CTR-SAIS's Executive Director, moderated the discusion with Senator Murphy.



He then introduced a few specific recommendations for American "reinvestment" - diplomatically, economically, and militarily-in the Balkans. He argued that the U.S. can and should do more to strengthen its bilateral relationship with Serbia, investing in the rule of law and democratic institutions to help the country on its path to the EU. He also believes NATO should offer Montenegro membership as soon as possible, wondering rhetorically whether the country will grow as a democracy "faster as part of NATO's umbrella or Putin's." Along those lines, he advocates increased partnership with NATO allies Croatia and Albania in the region, sharing military hardware in particular. Senator Murphy would also expand exchange programs with the countries in the region: "Having a small, vocal group of pro-U.S. voices, who can speak about the real America from first-hand experience, will pay enormous dividends"



Dean Vali Nasr of Johns Hopkins SAIS introduced Senator Murphy.

Dr. Daniel Hamilton, Executive Director of CTR-SAIS, moderated the discussion that followed Senator Murphy's presentation. Dean Vali Nasr of the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University introduced the Senator.

FLECTION RESULTS IN BIH CERTIFIED

Following the October 12 general elections in Bosnia and Herzegovina, the 42 seats of the House of Representatives of the BiH Parliamentary Assembly are allocated as follows:

- 10 to the Party of Democratic Action (SDA)
- 6 to the Alliance of Independent Social Democrats (SNSD)
 - 5 to the Serb Democratic Party (SDS)
 - 5 to the Democratic Front (DF)
- 4 to the Union for a Better Future (SBB BiH)
- 4 to the Croatian National Sabor alliance, led by the HDZ BiH
 - 3 to the Social Democratic Party (SDP)
- One each to the Party of Democratic Progress-National Democratic Movement (PDP-NDP) alliance, the Croatian



Democratic Union 1990 (HDZ 1990), the BiH Patriotic Party-Sefer Halilovič, the Democratic People's Alliance (DNS).

Bakir Izetbegović (SDA), Dragan Čović (HDZ BiH), and Mladen Ivanić (PDP-NDP, known as the Alliance for Change) will be the new members of the BiH Presidency. Negotiations are currently underway to form parliamentary majorities in Republika Srpska, the Federation of Bosnia and Herzegovina, and at the state level in the Council of Ministers.



NIDAA TOUNES WINS TUNISIAN PARLIAMENTARY ELECTIONS

Following the October 26th parliamentary elections in Tunisia, the 217 seats in the National Constituent Assembly are allocated as follows:

- 85 to Nidaa Tounes
- 69 to Ennahda
- 16 to the Free Patriotic Union (l'Union Patriotique Libre)
 - 15 for the Popular Front
 - 8 for Afek Tounes
- 4 for the Congress for the Republic (CPR)
- 3 for the People's Movement (le Mouvement du peuple)
 - 3 for Al Moubadara (The Initiative)



- 3 for the Democratic Current (le Courant démocratique)
- 2 for Tayyar Al Mahabba (the Current of Love)
- One seat each for Al Joumhouri, the Democratic Alliance, the National Salvation Front, the Democratic Socialist Movement, the Farmers' Voice (la Voix des Agriculteurs), the Voice of Tunisians Abroad (la Voix des Tunisiens à l'étranger), Majd Al Jarid, Radd Al Etibar, and Ettakatol.

CTR-SAIS FELLOW DAJANA DŽINDO PARTICIPATES IN SAITO FUROMED "EMPOWERING WOMEN IV" SEMINAR

Dajana Džindo, CTR-SAIS Visiting Scholar, participated in the SALTO EuroMed annual Empowering Women IV seminar which this year took place in Istanbul, Turkey between 26 – 31 October. 2014.

The seminar gathered over 60 participants from EU countries, the Mediterranean region, Southeast and Eastern Europe and Central Asia. The aim of the seminar was to exchange best practices in the field of women's economic empowerment, specifically women's entrepreneurship, and provision of networking and partnership building opportunities.

Džindo met with Mr. Muammer Coşkun, Director of the Istanbul office of IŞKUR - Turkish Employment Agency. The two discussed IŞKUR's approach to solving the issue of women's unemployment and educational opportunities.



Muammer Coşkun, Director of the Istanbul office of IŞKUR, and CTR-SAIS Visiting Scholar Dajana Džindo.

The seminar was organized by the Turkish National Agency's Centre for European Union Education and Youth Programmes.



AYLIN ÜNVER NOI: "STRONG COOPERATION" NEEDED IN FIGHT AGAINST TERRORISM

CTR-SAIS Visiting Scholar Aylin Ünver Noi was interviewed by SES Türkiye following the release of the European Commission's first report on Turkey's fulfillment of the visa liberalization road map. Concerns about free movement of terrorists and criminals underlie the EU's emphasis on Turkey's improvement of border controls prior to the establishment of a visa-free regime. As Ünver Noi notes, following the terrorist attacks of September 11th and the bombings in Madrid and London, the EU is tying immigration more closely with



terrorism. "Turkey is a transit road to Syria and Iraq for ISIL jihadists. Turkey has been criticized due to its inability to control its borders. It is not possible for Turkey to handle this issue by herself. Strong cooperation with the European Union is needed in the fight against terrorism, organized crime, and border management," said Ünver Noi.

HILL TO RECEIVE MEDITERRANEAN LEADERSHIP AWARD

Nicholas M. Hill is a recipient of the Mediterranean Leadership Award that the Center for Transatlantic Relations SAIS at the Johns Hopkins University in Washington D.C. confers on successful diplomats, businessmen, and individuals and organizations that have contributed their efforts to the development of democracy, the economy and society.

CTR-SAIS values Hill's enormous effort and successful work that completely reflects the U.S. policy and our support for Bosnia and Herzegovina on its road to the EU and NATO integration. We are proud of the successful work of our Embassy in Bosnia and Herzegovina led by DCM Nicholas Hill.

The Center for Transatlantic Relations SAIS will organize a ceremony and reception in Washington D.C. to honor Mr. Hill.





Nicholas Hill, Deputy Chief of Mission at the U.S. Embassy in Sarajevo.

U.S. Senators Jeanne Shaheen and James Inhofe and Congressman Robert Aderholt are among the prior recipients of the Mediterranean Leadership Award.



HIGH REPRESENTATIVE VALENTIN INZKO VISITS CTR-SAIS

In a discussion moderated by CTR-SAIS Senior Fellow Dr. Michael Haltzel, High Representative Dr. Valentin Inzko spoke at SAIS on the recent elections in Bosnia and Herzegovina and the next steps necessary to advance the country on its path to Euro-Atlantic integrations.

Describing European integration and BiH's unity and territorial integrity as "two irreversible trends," Inzko called on politicians in the country to move quickly to form governments at all levels , in order to take steps to improve the economy, overcome divisions, and agree on human rights and structural issues to bring into force the Stabilization and Association Agreement with the European Union. He also encouraged the international community to take prescriptive and robust actions at present in order to reduce their necessity in the future.



Michael Haltzel and Valentin Inzko.

In the fight against criminality, Inzko called for "organized politics to fight organized crime." He urged politicians to heed the message sent by BiH citizens in the protests in February. Noting the high level of popular support for NATO membership, Inzko nevertheless warned that the prospect of future integration in the Alliance is not enough to fill the "void left by the international community."

CTR-SAIS VISITING SCHOLAR AYLIN ÜNVER NOI PARTICIPATES IN MEDITERRANEAN CITIZENS' ASSEMBLY

Assistant Professor Aylin Ünver Noi, Visiting Scholar at CTR-SAIS, participated in the fifth meeting of the Mediterranean Citizens' Assembly in Marseilles, France. The conference was attended by over 120 participants from Mediterranean countries, who gathered to discuss the theme of "Citizenship and construction of a Mediterranean community of peoples."

From November 13th to 16th the Villa Méditerranée hosted the fifth meeting of the Mediterranean Citizens' Assembly with the objective of establishing a citizen dialogue around the dream of the permanent construction of a Mediterranean community of peoples.

The participation of the President of the Provence Alpes Cote d'Azur, Michel Vauzelle, as well as the representatives of the League of Arab States, of the European Economic and Social Committee, of the Union for Mediterranean and of the Parliamentary Assembly of the Mediterranean enabled an exchange with Mediterranean institutions.

Unver Noi made a presentation on "ISIL Recruitments' Impacts on Migration Policies" at Agora 3, entitled "Social, Cultural and Religious of Mediterranean Community of People." Ünver Noi said that the negative impacts of the ISIL on the construction of a Mediterranean community of peoples can be explained with the following vicious cycle: Religious/Islamic radicalism in the Southern and Eastern Mediterranean countries and their repercussions on young European Muslims feeds the European ultra-nationalists with anti-immigration



Ünver Noi with His Excellency Boutros Assaker, Ambassador of the Arab League to France.





Ünver Noi discussed ISIL's recruitment and its impacts on migration policies in the Mediterranean.

and anti-Muslim agendas. The perceived negative image of Muslims as a threat to the society leads to an increase in xenophobia and Islamophobia, which leads to alienation/exclusion of Muslims in European societies... Finally, it causes a major challenge on the path to "free movement of people" in the Mediterranean, which should be one of the major steps towards construction of a Mediterranean community of peoples. More importantly, it is a challenge to the future unity and political existence (and peaceful coexistence) of Mare Nostrum.

After two days' debate in the four agoras, the citizens concluded that public institutions have not advanced in the construction of a Mediterranean community of people. Instead, the policies implemented in recent years have perpetuated inequality throughout the region and conflicts between countries and peoples. A leaden shroud fell on the hopes worn by popular mobilizations in the southern and eastern Mediterranean. Economic and social crisis affect the majority of the citizens in the Mediterranean, especially the underprivileged, young people and women. Wars and violence continue in the East and South of the Mediterranean.



The Honorable Maria da Conceição Pereira, President of the Third Standing Committee on Dialogue Among Civilizations and Human Rights of the Parliamentary Assembly of the Mediterranean, and Ünver Noi.

THE EUROPEAN NEIGHBORHOOD POLICY: A DECADE LATER

Writing in the SAIS Review of International Affairs, Szymon Jagiello, an MA candidate from the Free University of Brussels, describes the factors that have undermined the European Neighborhood Policy (ENP), which has sought to foster peace, stability, and prosperity at the European Union's (EU) borders since its inception in 2004.

As he notes, "When the EU launched the ENP. it saw itself as a role model and thought that the values the EU promoted could be easily exported to its neighbors and close geographical regions. This Eurocentric approach towards others has proven ineffective because it has neglected partners' cultural beliefs and historical background, as well as their level of social, economic, and political developments." In the last ten years, countries included in the EU initiative have experienced state failure, uprisings, religious strife, and even revolutions. As consequence, the EU periphery appears more fragmented and volatile today than it was a decade ago. Thus, reshaping the ENP should be high on



Szymon Jagiello



the agenda of the EU foreign-policy chief, Italy's Federica Mogherini, who took office in November 2014.

BIH BUSINESS DELEGATION VISITS ALGERIA

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In a delegation of Bosnian and Herzegovinian businesses led by Dr. Sasha Toperich, CTR-SAIS Senior Fellow, Prof. Dr. Esref Gacanin of IPSA and Haris Kuskunovic, CEO of ZGP Sarajevo, visited Algeria under the umbrella of the Mediterranean Basin Initiative. Midhat Osmanagic, advisor to the CEO of Energoinvest, participated in the meetings as well. Energoinvest is so far the only BiH company present in Algeria. The delegation met with Algerian counterparts seeking avenues for mutual cooperation.

Bosnian representatives also met with the Honorable Omer Alilat, member of the Algerian Congress, and the Honorable Aicha Barki, member of the Algerian Senate. Their next working session is planned for later in January. Congressman Alilat, who also serves as the Vice President of the Budget Commission and the Vice President of the Algerian - French Parliamentarian Group, welcomed CTR's effort to boost cooperation







L-R: Esref Gacanin, Congressman Omer Alilat, Samy Boukaila, Midhat Osmanagic, Senator Aicha Barki, Haris Kuskunovic.

among the countries of the broader Mediterranean and the United States. Senator Barki, international champion of literacy and a UNESCO awardee, expressed the desire to boost educational cooperation with the United States.

DISPATCHES FROM THE MEDITERRANEAN BASIN IN THE HUFFINGTON POST

The Mediterranean Basin Initiative has been active on The Huffington Post, with a number of recent articles:

- Sasha Toperich, CTR-SAIS Senior Fellow, and Samy Boukaila, CARE Founder and Treasurer, discussed Algeria's property rights reform as an example for the Mediterranean in "Property Rights Key to Reform, in Algeria and Across the MENA Region."
- Toperich and Ghazi Ben Ahmed, Executive Director of the Mediterranean Development Initiative, consider Tunisia's presidential runoff and the prospects for the future under Beji Caïd Essebsi, whom



they dub "Tunisia's Adenauer, in "Tunisia's Adenauer: The 'Old Man' Essebsi."

• Aylin Ünver Noi, CTR-SAIS Visiting Scholar, analyzes the impacts of the Islamic State (ISIL) and its recruitment strategies on the development of migration policies and, more broadly, the existence of the Mediterranean qua Mediterranean, in "ISIL Foreign Jihadist Recruitments' Impacts on Mare Nostrum."



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